Water & Sewer Utility Fund
Pro Forma Projections Per Rate Study Dated 9/10/2019
Updated for Actual Reserve Balances as of 9/30/2019

|                                       | FY2020           | FY2021        | FY2022        | FY2023            | FY2024            | FY2025            |
|---------------------------------------|------------------|---------------|---------------|-------------------|-------------------|-------------------|
| Water & Sewer rate revenues           | \$<br>90,819,167 | \$ 93,995,182 | \$ 97,163,961 | \$<br>100,449,130 | \$<br>103,855,164 | \$<br>107,386,701 |
| Less: operating expenses              | <br>(67,301,000) | (71,676,000)  | (76,335,000)  | (81,297,000)      | (86,581,000)      | (92,209,000)      |
| Net Operating Income                  | 23,518,167       | 22,319,182    | 20,828,961    | 19,152,130        | 17,274,164        | 15,177,701        |
| Non-Operating Income/(Expense):       |                  |               |               |                   |                   |                   |
| Interest earnings                     | 1,824,265        | 1,850,340     | 1,863,961     | 1,874,766         | 1,691,487         | 1,397,570         |
| Other non-operating revenues          | 38,880           | 38,880        | 38,880        | 38,880            | 38,880            | 38,880            |
| Interest expense                      | (5,345,300)      | (5,095,300)   | (6,695,300)   | (7,145,300)       | (9,145,300)       | (9,745,300)       |
| Net Capital outlay - projects         | (14,055,490)     | (13,923,500)  | (13,239,495)  | (5,467,585)       | (9,217,369)       | (14,365,750)      |
| Transfers in/(out)                    | <br>(5,620,000)  | (5,821,000)   | (5,995,000)   | (6,170,000)       | (6,344,000)       | (6,525,000)       |
| Net change in reserves                | 360,522          | (631,398)     | (3,197,993)   | 2,282,891         | (5,702,138)       | (14,021,899)      |
| Unrestricted reserves                 | \$<br>98,608,849 | \$ 97,977,451 | \$ 94,779,458 | \$<br>97,062,349  | \$<br>91,360,211  | \$<br>77,338,312  |
| Less required reserves (6 months O&M) | <br>41,296,150   | 44,512,650    | 47,306,150    | 51,035,150        | 54,239,650        | 56,409,236        |
| Reserves in excess of policy minimum  | \$<br>57,312,699 | \$ 53,464,801 | \$ 47,473,308 | \$<br>46,027,199  | \$<br>37,120,561  | \$<br>20,929,076  |

## Stormwater Utility Fund Pro Forma Projections Per Rate Study Dated 9/10/2019 Updated for Actual Reserve Balances as of 9/30/2019

|                                       | FY2020         | FY2021         | FY2022         | FY2023         | FY2024         | FY2025         |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Operating revenues                    | \$ 17,005,901  | \$ 16,988,371  | \$ 16,988,371  | \$ 17,156,159  | \$ 17,325,626  | \$ 17,496,787  |
| Less: operating expenses              | (12,490,451)   | (12,134,723)   | (11,834,983)   | (11,791,187)   | (11,839,722)   | (11,983,173)   |
| Net Operating Income                  | 4,515,450      | 4,853,648      | 5,153,388      | 5,364,972      | 5,485,904      | 5,513,614      |
| Non-Operating Income/(Expense):       |                |                |                |                |                |                |
| Interest earnings                     | 978,667        | 1,066,366      | 967,702        | 871,440        | 882,368        | 874,614        |
| Other non-operating revenues          | 606,000        | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          |
| Interest expense                      | (1,165,032)    | (1,121,829)    | (726,080)      | (459,576)      | (413,634)      | (372,892)      |
| Net Capital outlay - projects         | (7,156,952)    | (5,363,086)    | (5,600,633)    | (6,058,008)    | (6,544,278)    | (9,210,280)    |
| Transfers in/(out)                    | (2,300,000)    | (2,300,000)    | (2,300,000)    | (2,300,000)    | (2,300,000)    | (2,300,000)    |
| Net change in reserves                | \$ (4,521,867) | \$ (2,858,901) | \$ (2,499,623) | \$ (2,575,172) | \$ (2,883,640) | \$ (5,488,944) |
| Unrestricted reserves                 | \$ 42,043,137  | \$ 39,184,236  | \$ 36,684,613  | \$ 34,109,441  | \$ 31,225,801  | \$ 25,736,857  |
| Less required reserves (6 months O&M) | 7,589,610      | 7,414,257      | 7,260,278      | 7,262,805      | 7,315,456      | 7,608,074      |
| Reserves in excess of policy minimum  | \$ 34,453,527  | \$ 31,769,979  | \$ 29,424,335  | \$ 26,846,636  | \$ 23,910,345  | \$ 18,128,783  |

## Solid Waste and Recycling Fund Pro Forma Projections Per Rate Study Dated 8/12/2019 Updated for Actual Reserve Balances as of 9/30/2019

|                                       | FY2020            | <u>FY2021</u>    | FY2022            | FY2023           | FY2024           | FY2025           |
|---------------------------------------|-------------------|------------------|-------------------|------------------|------------------|------------------|
| Operating revenues                    | \$<br>26,862,120  | \$<br>27,747,414 | \$<br>28,743,160  | \$<br>29,776,246 | \$<br>30,848,072 | \$<br>31,960,092 |
| Operating expenses                    | (24,485,463)      | (25,266,261)     | (26,291,713)      | (27,363,475)     | (28,483,809)     | (29,655,094)     |
| Net Operating Income                  | 2,376,657         | 2,481,153        | 2,451,447         | 2,412,771        | 2,364,263        | 2,304,998        |
| Non-Operating Income/(Expense):       |                   |                  |                   |                  |                  |                  |
| Interest earnings                     | 582,207           | 603,644          | 545,500           | 503,154          | 509,939          | 513,228          |
| Other non-operating income (expense)  | 28,000            | 28,000           | 28,000            | 28,000           | 28,000           | 28,000           |
| Interest expense                      | (86,570)          | (89,167)         | (91,842)          | (94,597)         | (97,435)         | (100,358)        |
| Net Capital outlay - projects         | (3,869,348)       | (2,275,631)      | (4,922,380)       | (725,953)        | (747,732)        | (782,104)        |
| Transfers in/(out)                    | (1,409,780)       | (1,526,107)      | (1,580,874)       | (1,637,694)      | (1,696,645)      | (1,757,804)      |
| Net change in reserves                | \$<br>(2,378,834) | \$<br>(778,108)  | \$<br>(3,570,149) | \$<br>485,681    | \$<br>360,390    | \$<br>205,960    |
| Unrestricted reserves                 | \$<br>28,974,731  | \$<br>28,196,623 | \$<br>24,626,474  | \$<br>25,112,155 | \$<br>25,472,545 | \$<br>25,678,505 |
| Less required reserves (6 months O&M) | 13,440,768        | 13,982,215       | 14,547,883        | 15,138,945       | 15,756,628       | 16,386,893       |
| Reserves in excess of policy minimum  | \$<br>15,533,963  | \$<br>14,214,408 | \$<br>10,078,591  | \$<br>9,973,210  | \$<br>9,715,917  | \$<br>9,291,612  |

<u>Gas Utility Fund</u> <u>Pro Forma Projections per Gas Department</u>

|                                       | FY2020         | FY2021           | FY2022        | FY2023        | FY2024        | FY2025       |           |
|---------------------------------------|----------------|------------------|---------------|---------------|---------------|--------------|-----------|
| Gas operating revenues                | \$ 46,261,130  | \$<br>44,905,460 | \$ 46,252,624 | \$ 47,640,203 | \$ 49,069,409 | \$ 50,541,49 | <b></b> 1 |
| Less: Gas purchased                   | (13,782,740)   | (12,087,300)     | (12,449,919)  | (12,823,417)  | (13,208,119)  | (13,604,36   | 53)       |
| Less: Operating expenses              | (24,466,024)   | (24,178,474)     | (24,903,828)  | (25,650,943)  | (26,420,471)  | (27,213,08   | 35)       |
| Net Operating Income                  | 8,012,366      | 8,639,686        | 8,898,877     | 9,165,843     | 9,440,819     | 9,724,04     | 13        |
| Non-Operating Income/(Expense):       |                |                  |               |               |               |              |           |
| Interest earnings                     | 1,000,000      | 1,000,000        | 1,000,000     | 1,000,000     | 1,000,000     | 1,000,00     | )0        |
| Interest expense                      | (300,000)      | (324,162)        | (304,662)     | (286,250)     | (267,955)     | (249,52      | 20)       |
| Net Capital outlay - projects         | (10,045,000)   | (7,570,000)      | (7,570,000)   | (7,470,000)   | (7,470,000)   | (7,470,00    | )0)       |
| Transfers in/(out)                    | (2,500,000)    | (2,500,000)      | (2,500,000)   | (2,500,000)   | (2,500,000)   | (2,500,00    | )0)       |
| Net change in reserves                | \$ (3,832,634) | \$<br>(754,476)  | \$ (475,785)  | \$ (90,407)   | \$ 202,864    | \$ 504,52    | 23        |
| Unrestricted reserves                 | \$ 25,553,134  | \$<br>24,798,658 | \$ 24,322,873 | \$ 24,232,466 | \$ 24,435,330 | \$ 24,939,85 | 53        |
| Less required reserves (6 months O&M) | 23,881,065     | 18,294,968       | 18,829,205    | 19,380,305    | 19,948,273    | 20,533,48    | 34        |
| Reserves in excess of policy minimum  | \$ 1,672,069   | \$<br>6,503,690  | \$ 5,493,668  | \$ 4,852,161  | \$ 4,487,057  | \$ 4,406,36  | 59        |