

City of Clearwater – Proposed Project List

**Penny for Pinellas Extension
2020-2030**



PENNY
FOR PINELLAS

Penny for Pinellas

In 1989 the “Penny for Pinellas” (infrastructure) sales tax was originally approved at countywide referendum for a ten-year period starting in 1990. In the spring of 1997, county voters approved the extension of the “Penny for Pinellas” tax for the ten-year period through 2010. And in spring of 2007, voters approved the second extension for the ten-year period ending in 2020.

Since the inception of Penny in 1990, the City has received approximately \$210 million of Penny dollars. This has provided a major economical boost to the City’s economy, offering a means to provide facilities and service, most which would have been difficult to achieve without this resource.

Some of the major City of Clearwater projects that have been funded from receipts to date include:

- Memorial Causeway Bridge
- Main Library
- Bright House Stadium
- Sand Key Fire Station (#44)
- Northwest Fire Station (#51)
- Clearwater Mall Fire Station (#49)
- Main Fire Station (#45)
- Belcher Road Fire Station & Training Facility (#48)
- Countryside Recreation Center
- Ross Norton Complex
- North Greenwood Recreation, Aquatics Center and Library
- Countryside Library
- Clearwater Beach Recreation Complex
- Pier 60 & Pier 60 Park
- Pier 60 Entranceway Approaches
- Beach Walk
- Municipal Service Building/Public Safety Complex
- Clearwater Pass Bridge
- Drew Street Widening
- Countryside Boulevard Widening
- Stevenson Creek Improvements
- Landmark Drive Extension
- Long Center – Aging Well Center, Playground and Infrastructure Improvements
- Druid Road Widening
- Downtown Streetscaping (Phases I and II)
- Fire Engines/Rescues, Police Vehicles

Other projects planned for the remainder of the current ten-year cycle include:

- Consolidated "Eastside/SPC" Library
- Countryside Fire Station (#50)
- Clearwater Beach Fire Station (#46)
- Lakeview Fire Station (#47)
- Crest Lake Park Improvements
- Morningside Recreation Center Replacement
- Downtown Streetscaping (Phase III)

Facts about the Penny for Pinellas tax:

- 1% sales tax paid by everyone who spends money in the County
- Approximately 1/3 of revenue contributed by tourists and seasonal visitors, providing more cost-savings to our residents
- Necessities, such as groceries and medicines, are NOT taxed
- Only the first \$5,000 of any single purchase (such as a car) is taxed

Future Plans for Penny

According to Pinellas County estimate, the City of Clearwater will receive approximately \$141,314,000 of proceeds over the fourth ten-year period beginning in the year 2020.

The following pages detail the City Manager's list of recommended projects to the City Council for infrastructure projects during this next ten-year cycle. All of these projects support the City of Clearwater's Strategic Plan with the supporting goals and objectives identified.

Proposed Project Summary

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Total	\$ 139,910,000	

Utilities Infrastructure

BACKGROUND: The city has built out its sanitary sewer system over the past 95 years. While the Public Utilities Department has strived to maintain the system through a proactive maintenance program, recent analysis is indicating a more aggressive schedule of rehabilitation is necessary to help reduce the risk of sanitary sewer overflows during peak flow events.

SCOPE: This project will make upgrades to aging sanitary sewer infrastructure throughout the city that is contributing to sanitary sewer overflows due to its age and condition. The work will include upgrades to sanitary sewer pipes, manholes, sanitary sewer pump stations and the associated pressure force mains.

Currently, planning and evaluations are under way to which will more clearly identify specific utility infrastructure projects for this time frame. Staff proposes a phased approach over the Penny cycle for the upgrades/replacement of infrastructure based on age.

- **Phase 1** – Sanitary sewer pipeline, lift station, manhole and force main upgrades for Clearwater Beach and Island Estates.
- **Phase 2** – Sanitary sewer pipeline, lift station, manhole and force main upgrades for Marshall Street wastewater basin.
- **Phase 3** – Sanitary sewer pipeline, lift station, manhole and force main upgrades for East wastewater basin.
- **Phase 4** – Sanitary sewer pipeline, lift station, manhole and force main upgrades for Northeast wastewater basin.

PRELIMINARY ESTIMATE: \$20,000,000

STRATEGIC DIRECTION: This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

Major League Baseball Training Facilities

BACKGROUND: The training facilities for the Philadelphia Phillies and their associated minor league teams, includes Carpenter Complex, Joe DiMaggio Fields and Spectrum Field (formerly Bright House Networks Field). While Carpenter Complex has been in use from the early 1970's; Spectrum Field was constructed in 2004 and has been in service 12 years. In 2024 the facility will be 20 years old and a new agreement with the Phillies will be required at that time. The City has invested several million dollars over the years and continues to invest several hundred thousand dollars a year to keep the facility up to first class major league baseball standards. In order to continue to maintain the current facilities up to these standards, several major infrastructure projects need to take place in the future. A reserve study was completed in fiscal year 2015 to determine the future maintenance needs as well as a budget for other improvements needed at this facility. Additionally other player development facilities will need to be addressed at that time. The total cost in fiscal year 2020/21 could be up to \$40 million for all renovations, repairs upgrades and new development facilities. The City portion of the cost is estimated to be between \$5,000,000 and \$7,500,000 with the Philadelphia Phillies, Pinellas County and the State of Florida picking up the remainder of the costs.

SCOPE: This project will include renovations and refurbishment to the Carpenter Field Complex buildings including the club house and training facility buildings as well as other general field improvements. Spectrum Field will need major renovations to all mechanical systems, roofing, structural, retaining walls, scoreboard, signage and seating. In addition all of the interior spaces including concession stands, dugouts, retail areas, ticketing, coolers, suites, offices, administrative staff area, media room will need to be repaired and upgraded. New improvements needed at the stadium may include enclosing an additional section of the second floor into more suites, catering kitchen and ball player club house improvements. Development and construction of facilities to accommodate the need for player development would also be included in this project.

PRELIMINARY ESTIMATE: \$7,500,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to facilitate development of the economy" through the following objectives:

- **Diversify the Economic Base**
 - Maintain tourism commitment, including sports tourism



This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:

- **Quality**
 - Proactively maintain and reinvest in our infrastructure



Second Century Projects

BACKGROUND: Second Century Projects reflect those projects emanating from the Urban Land Institute Panel Report completed in June of 2014. A number of significant initiatives resulting from that report and subsequent planning studies are anticipated. These projects are characterized by their significant impact on economic development, encouragement of private investment, creating a renewed “sense of place”, adding value to the downtown and surrounding market area, and building community in downtown Clearwater and surrounding area.

SCOPE: This project will provide funding for various projects derived from strategies and actions identified in the North Marina Area Master Plan, Waterfront/Bluff Master Plan, as well as various other projects related to implementation of the Urban Land Use panel study report, and the Downtown Redevelopment Plan. For the North Marina Area Master Plan, funding is needed to enhance the Seminole boat ramp function, activate the waterfront with public realm and paths, complete streets from Pinellas Trail to the Seminole Boat Ramp, build enhanced gateways to the marina, provide streetscape amenities, improve street and pedestrian lighting, and improve the Pinellas trail. Plans are being designed for the redevelopment and reinvestment to the waterfront and bluff areas of downtown Clearwater as part of the Imagine Clearwater waterfront/bluff master plan process. This will include an expansion of Coachman Park to allow for a cohesive downtown waterfront.

PRELIMINARY ESTIMATE: \$8,000,000

STRATEGIC DIRECTION: This project supports the City’s mission “to facilitate development of the economy” through the following objectives:



- **Diversify the Economic Base**
 - Develop Downtown
 - Maintain tourism commitment

This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

Fire Engine/Rescue Vehicles

BACKGROUND: The Fire department has a fleet of 12 Engines (8 Frontline/ 4 reserve), 3 Ladder Trucks (2 Frontline/ 1 reserve), and 9 Rescues (5 Frontline/ 4 reserve), to support front-line Fire and Rescue operations in the City of Clearwater. On average, 2 vehicles are due for replacement each year. As part of the Infrastructure Surtax, the Florida Statutes allow for the purchase of fire department vehicles, and emergency medical service vehicles and the equipment necessary to outfit for use. In the Penny III cycle, the City began providing an allocation of funds to aide in the replacement of Fire/Rescue vehicles.

SCOPE: This project provides for the replacement of Fire/Rescue vehicle replacement as they reach the end of their service life as a front-line unit. Engines removed from front-line service may move to the reserve fleet and an older reserve unit may be retired. Maintaining up to date response vehicles, along with required equipment, allow the department to maintain its level of service to the community and provide for the safety of our personnel.

PRELIMINARY ESTIMATE: \$8,560,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Efficiency**
 - Optimize use of employees, assets, and resources



- **Quality**
 - Proactively maintain and reinvest in our infrastructure



- **Safety**
 - Ensure timely emergency preparation , response, and recovery

Police Vehicles

BACKGROUND: The Police Department has a patrol fleet of 182 emergency police vehicles. Approximately 14 emergency police vehicles are replaced each year based on factors associated with condition, mileage, and age. In fiscal year 2017 and 2018, the Police Department increased the size of the patrol fleet in an effort to improve operational readiness, extend the longevity of the vehicles, and establish an assigned vehicle program to address recruiting and retention issues. As part of the Infrastructure Surtax, the Florida Statutes allow for the purchase of police vehicles and equipment. In the Penny III cycle we began an annual allocation of funds to aide in the replacement of police vehicles.

SCOPE: This project provides for the purchase and replacement of police vehicles, including the costs of outfitting the vehicle with the required emergency and operational equipment. The patrol vehicle is a critical piece of equipment necessary to accomplish the department's community oriented, problem solving strategy of policing. The police patrol vehicle is a mobile office capable of conducting mobile dispatch, analysis of crime trends, investigative research, and the processing of mandated reports and documents.

PRELIMINARY ESTIMATE: \$1,750,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:



- **Efficiency**
 - Optimize use of employees, assets, and resources
- **Quality**
 - Proactively maintain and reinvest in our infrastructure
- **Safety**
 - Ensure timely emergency preparation , response, and recovery



Police District III (Countryside Sub Station)

BACKGROUND: The station for this District is located at 2851 N McMullen Booth Road. This facility serves as a substation supporting a fully functional Police Department that is utilized by 57 full-time employees. The current Clearwater Police Department District III Sub-station was originally constructed in 1983. The current building has approximately 6,750 square feet of usable space. A Project to improve the shooting range on the same tract of land will be completed in fiscal year 2016. Another project to relocate the police station to a different footprint will provide for better site utilization. Such a project will provide the opportunity to incorporate some of the site's diverse features into the new station. Additionally, it will allow the Police Department to eliminate an aging double-wide trailer used for training, and to improve inadequate stormwater conditions on the site. This project will also provide the opportunity to improve the Police Department's adjacent canine facility.

SCOPE: This project provides for the construction of a two story structure that will house the patrol operations and training facilities. The new structure would replace the Sub-station that was originally constructed in 1983, and the doublewide trailer currently used as the training facility. Included in the training section will be the training complex office, workshop, armory, ammunition room and training classroom. Combining the training facilities and patrol operations into a single structure will release valuable real estate and allow the Police department to take advantage of enhanced training opportunities to address ever changing public safety challenges. It will also provide more flexibility and efficiency within the Patrol and Services Divisions of the Clearwater Police Department.

PRELIMINARY ESTIMATE: \$5,500,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:



- **Efficiency**
 - Optimize use of employees, assets, and resources



- **Quality**
 - Proactively maintain and reinvest in our infrastructure



- **Safety**
 - Ensure timely emergency preparation , response, and recovery

Neighborhood and Community Parks Renovations

BACKGROUND: The mainstay of the Clearwater Parks and Recreation system is the numerous neighborhood and community parks that dot the landscape of Clearwater from Bay to Beach and from Belleair Road on the south to Curlew Road on the north. There are over 20 neighborhood parks, 23 mini-parks, and 13 community parks. Each of these parks have a variety of offerings varying from playgrounds, exercise courts, basketball courts, tennis courts, handball courts, open field areas, picnic areas, water fountains, trails and park amenities. The age of the parks vary from two years to over 60 years old; most added since 1975 and were funded by Recreation Land and Open Space Impact Fees. While normal maintenance needs of the parks have been addressed there is a need to refurbish and replace much of the infrastructure in the parks. Penny III appropriations of \$5 million were used for this purpose.

SCOPE The scope of this project is to continue what was begun with Penny III and will vary from park to park. Our main goal will be to refurbish, develop and renovate existing and future neighborhood parks, min-parks and community parks. Several parks in the existing inventory will need to be renovated over the next 10 years.

Following is a list of some of the various parks that would qualify for additional renovations and improvements as needed.

Allen's Creek Park	Country Hollow Park	Montclair Park
Alligator Lake	D.D. Davis Park	Norton/Wright Parks
Bay Park on Sand Key	Enterprise Road Dog Park	Salls Lake 1 & 2
Cedar Groves	Forest Run Park	Soule Road Park
Charles Park	Hibiscus Lake	State Street Park
Charter Oaks	Kings Highway Park	Station Square Park
Chautauqua Parks	Mandalay Park	Wood Valley Park
Cherry Harris Park	Marymont Park	Woodgate Park
Cliff Stephens Park	McKay Playfield	

PRELIMINARY ESTIMATE: \$3,500,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:

- **Quality**
 - Proactively maintain and reinvest in our infrastructure



Youth Sports Fields Renovations

BACKGROUND: Clearwater is known for its many excellent sports fields and complexes located throughout the city. Most notable are the E.C. Moore Softball Complex (nine fields), Joe DiMaggio Sports Complex (six fields), Sid Lickton Complex (seven fields), Jack Russell Stadium, and Countryside Sports Complex (four fields). These facilities are used year round by local residents as well as a means to bring sports tourism to Clearwater. Many of the existing facilities have been renovated from Penny III funds (approx. \$5,000,000), including improvements to Sid Lickton, Joe DiMaggio, Countryside Community Park and E.C. Moore Fields 8 & 9. However, in order to stay competitive in the sports tourism industry and to provide the best quality sports fields for Clearwater youth, additional renovations and construction is needed over the next 10 years.

SCOPE: This project will provide for much needed renovations and construction of new sports facilities needed to meet the demands of youth sports in Clearwater as well as north County and to accommodate sports tourism. This project could provide for renovations and improvements of Ross Norton Ball fields, Frank Tack Park, Countryside Sports Complex, Joe DiMaggio Sports Complex as well as E.C. Moore Complex. At the E.C. Moore Complex, Fields 1 - 4, have been in operation for over 30 years and are in need of a new main press box/concession/restroom building. While some improvements have been made at Joe DiMaggio there is a need to complete the complex by providing two additional improved fields as well as parking. In addition to these renovations, new facilities for north Clearwater (four to six new multipurpose fields and other amenities) are needed if the city continues to accommodate the needs of north County residents. Safety Harbor residents as well as north County residents would use the new facilities, since both Pinellas County and Safety Harbor would partner with the City in these developments.

PRELIMINARY ESTIMATE: \$5,000,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

This project supports the City’s mission “to facilitate development of the economy” through the following objectives:



- **Diversify the Economic Base**
 - Maintain tourism commitment, including Sports Tourism

Recreation Trails

BACKGROUND: Over the past 35 years the City has been a part of developing an off road trail system not only in its parks but also, connecting parks with neighborhoods and providing a means for alternate transportation options for its residents. The Pinellas Trail provides a North South Trail from St. Pete to Tarpon Springs on the western side of the county and the Duke Energy trail when completed will provide a similar trail on the eastern side of the county. Where possible the city attempts to connect local trails from east to west to connect to these two major north south trails. The Ream Wilson Trail is complete from the Long Center on Belcher Road to the Courtney Campbell Trail on SR 60. Soon the trail will be completed from the Duke Energy trail to Glen Oaks Park where it will meet the western portion of the trail already constructed to Clearwater Beach. With funds from Penny III the city completed projects including the Mandalay Channel Pedestrian Bridge, Memorial Causeway Trail, Turner Street, Druid Road Trail, Bayshore Trail South while FDOT completed the Courtney Campbell Parkway Trail.

SCOPE: This project will provide for the completion of several small connector trails and its amenities. Attention is given to planning trails that will connect neighborhoods with trails, such as the East West Trail, Duke Energy Trail and Pinellas Trail. There are several trails, and trail amenities that are proposed by this project. Some of the trails being proposed are the, Ed Wright/Ross Norton trail connection to Pinellas Trail, and the Morningside Recreation Complex & McMullen Tennis Complex connection to the Duke Energy Trail. In addition a trail connection is proposed to connect the 40 acre Lake Chautauqua Park and Equestrian Park to Soule Road Park and Lake Chautauqua South Park. Completing this trail will allow residents from south Clearwater to access Lake Chautauqua Park without having to enter the park from Landmark Drive. Trail amenities include benches, water, trail signs, air and repair stations.

PRELIMINARY ESTIMATE: \$2,500,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

This project supports the City's mission "to facilitate development of the economy" through the following objectives:



- **Foster Community Engagement**
 - Support healthy community initiatives

Henry L. McMullen Tennis Complex Expansion

BACKGROUND: The Henry L. McMullen Tennis Complex was built in 1977 and included 17 hard courts one of which was a tournament court. Over the years, the Complex has undergone several cosmetic and maintenance changes including converting 8 hard courts to clay courts, resurfacing hard courts at least four times, providing on court shade structures, landscaping, spectator areas, and remodeling the restrooms and office areas. McMullen has a reputation as one of the premier public tennis facilities in the State of Florida. In order to maintain this status, and meet the needs of the public as well as generate top collegiate, USTA, high school and professional tournaments to Clearwater, the facility needs to be updated and expanded.

SCOPE: This project will provide for the expansion of the Complex with the construction of a new two tiered club house to accommodate the needs of the tournaments as well as local residents that use the facility. The current club house is very small and inadequate to meet the needs of the patrons and programs conducted at the Complex. The new facility will have locker rooms, entrance lobby, offices, rest rooms, observation decks, retail space, meeting room and programming areas. Other improvements will include the installation of improved parking as well as 4 to 6 new soft courts with tennis amenities (i.e. bleachers, shade structures, water fountains, landscaping and lighting).

PRELIMINARY ESTIMATE: \$2,000,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

This project supports the City’s mission “to facilitate development of the economy” through the following objectives:



- **Diversify the Economic Base**
 - Maintain tourism commitment, including Sports Tourism

Environmental Park Improvements

BACKGROUND: The City has purchased several properties that have for the most part been left in their natural state and thus referred to as environmental parks. They include parks such as; Lake Chautauqua Park and Equestrian Trails, Moccasin Lake Park, Cypress Bend Park, Cliff Stephens Park, Kapok Park, Coopers Bayou Park, Coopers Point Park. Development in these parks primarily consists of trails, boardwalks, parking facilities, and a few park amenities (i.e. water fountains, benches, etc). The main exception to this is Moccasin Lake Park which has been developed over the years to become an environmental education and nature park with classrooms, rest rooms, picnic shelters, birds of prey, and exhibit area.

SCOPE: One of the most important parts of the Park and Recreation Master Plan is the maintenance and renovation of existing parks, whether they are neighborhood, community, special facilities or resource-based parks. This project will provide improvements to Moccasin Lake Park, Coopers Bayou Park and Coopers Point Park. At Moccasin Lake Park there will be a need to make interpretive trail signs and as well as provide a much improved children's natural outdoor learning center. At Coopers Bayou Park; public access, improved parking and canoe/kayak launch area, a trail system, and an observation tower is being recommended. Staff will apply for various local, state and federal grant funds to assist in the completion of these projects.

PRELIMINARY ESTIMATE: \$1,500,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:

- **Quality**
 - Proactively maintain and reinvest in our infrastructure



Beach Marina Upgrades

BACKGROUND: The Beach Marina Building is located at 45 Causeway Boulevard. Marine & Aviation's (M&A) offices are located in a portion of this building and the remainder is leased out for private use. The building has been significantly updated under a partnership with a restaurant owner leasing the 2nd floor, roof and portions of the 1st floor. The private investment required to renovate the building is approximately \$2.5 million. Renovations included the new restaurant and upgrades to the remainder of the building as well, bringing the building up to current code.

The Beach Marina Docks both Commercial and Recreational were constructed in the early 1950's and rebuilt once in the early 1980's. They are fixed narrow wooden docks with narrow slips well beyond their useful service life for wood and no longer "fit" today's wider current design vessels of any length. In 2005 a study was done estimating replacing the docks with floating docks at a cost of over \$8 Million. Current updated review along with rebuilding the entire perimeter seawall now projects the cost to be approximately \$12 Million dollars to rebuild the marina with a mix of floating and fixed docks and new seawall.

The walkway behind the marina building along the boat slips is in need of improvements. The walkway is not aesthetically consistent with the walkway along Coronado Drive. This will be a significant project as various utility lines, in need of upgrades, are located under the concrete surface. The existing utilities primarily provide service to the private boat slips under lease with the Marina. Improvements to these facility lines should be done concurrently with the walkway improvement project. The study also identified an immediate need to replace the undersized power feed to the western main docks along with the downstream distribution panel.

SCOPE: This project provides for the replacement of television/internet digital cable, fiber optic, potable water, fire suppression water, telephone, electric power service lines and the sidewalk at the Beach Marina. To upgrade and consolidate the lines, a utility trench will be installed that will provide for the lines to be organized and that will provide for future access if repairs are needed. Three spare conduits would be installed to provide for future expansion. During the construction it is anticipated that the telephone service would be simplified and upgraded. At the same time of the utility upgrades the electrical power supply for the west marina would be upgraded. Additionally this project would include replacement of the entire Beach Marina seawall and approximately 180 boat slips with a mix of fixed and floating docks to have an up to date, up to code Marina with ample power and adjustable slip sizes to accommodate today's newer wider vessels with large power demands for all onboard amenities.

PRELIMINARY ESTIMATE: \$15,000,000 (Penny for Pinellas)

Beach Marina Upgrades (continued)

STRATEGIC DIRECTION: This project supports the City’s mission “to facilitate development of the economy” through the following objectives:



- **Diversify the Economic Base**
 - Fulfill Beach by Design
 - Maintain tourism commitment

This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure

Public Works Complex

BACKGROUND: The Public Works Complex (PWC) is a 16-acre site shared by Public Utilities, Stormwater Maintenance, Traffic Operations and Streets & Sidewalks. Several buildings comprise 70,547 square feet (SF) of total building area, 10,481 SF of covered storage, and 21,000 SF of material bins. The existing buildings at the PWC are not hurricane safe and will reach the end of their useful life within the planning timeframe. Following a hurricane, the City's top priorities with respect to disaster recovery include restoring traffic, stormwater and public utilities infrastructures. All of these City functions are based out of the PWC. With current building conditions, a direct hit from any strength hurricane may destroy these buildings rendering these City services incapacitated.

City staff has completed an in-depth analysis aimed at developing a master plan for redevelopment of the entire complex. Various stakeholders were consulted during the development of a conceptual master plan for the PWC including directors and managers of the PWC's user groups. The resulting recommendation is a multi-phased master plan for redevelopment of the City's PWC.

SCOPE: This project provides for the redevelopment of the City's Public Works Complex (PWC) located at 1650 North Arcturas Avenue. Facilities within the complex are dated and are not expected to withstand hurricane force winds. The PWC will play a critical role in disaster recovery efforts on behalf of Clearwater citizens. A master plan for redevelopment of PWC includes demolition of nearly all existing buildings and new construction of hardened structures to accommodate the following Divisions: Utilities, Stormwater, Street and Sidewalks, Traffic, Urban Forestry, Survey and storage for Information Technology. The project contains five phases beginning in fiscal year 2016. In fiscal year 2016, a consultant will complete a master plan which will include the ideal site plan, cost estimates and the ideal phasing schedule.

PRELIMINARY ESTIMATE: \$12,300,000 (Penny for Pinellas)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:



- **Efficiency**
 - Optimize use of employees, assets, and resources
 - Encourage teamwork across departments to ensure focus on



- **Quality**
 - Proactively maintain and reinvest in our infrastructure



- **Safety**
 - Ensure timely emergency preparation, response and recovery

City Hall

BACKGROUND: The current city hall, located at 112 South Osceola Avenue, is an aging building on the bluff overlooking Clearwater Harbor. The building is more than 60 years old and inefficient in terms of building systems and insufficient in terms of modern meeting space. A replacement city hall was originally reflected within the Penny III projects, but the funding was redirected during the levy to more immediate needs.

The Imagine Clearwater Master Plan for the bluff and waterfront identifies the city hall site as one of three priority parcels that should serve as a catalyst site for connecting downtown with the waterfront and the open spaces between the bluff and the Harbor.

SCOPE: City staff has identified several options in the downtown for relocation and construction of a new city hall. The alternatives differ in terms of scope and cost, but preliminary estimates have assumed an amount of office space comparable to that currently available at city hall (18,000 square feet). The most significant need represented by a new city hall is public assembly space for city council and board meetings. The proposed cost of \$6,300,000 covers constructing a replacement facility, not any potential associated improvements, such as a parking garage. A separate Penny IV proposal is provided for a downtown parking facility that could be built with or without city hall.

The Imagine Clearwater Master Plan reflects reuse of the city hall site as a Phase II consideration within 5-10 years. With the proposed Penny IV levy covering the 2020 to 2030 period, a city hall project within the 2022 to 2027 window is consistent with the master plan timing for redevelopment of the city hall bluff property. However, with or without redevelopment of city hall property related to the master plan, a decision will have to be made within the Penny IV levy timeframe regarding city hall structural challenges and building systems, which will have exceeded useful life.

PRELIMINARY ESTIMATE: \$6,300,000

STRATEGIC DIRECTION: This project supports the City’s mission “to provide cost effective municipal services and infrastructure” through the following objectives:

- **Quality**
 - Proactively maintain and reinvest in our infrastructure



Downtown Parking

BACKGROUND: The City has established a priority to activate the bluff waterfront and to increase commercial, cultural and pedestrian activity in downtown. Success of that initiative will depend in part upon increased parking to support growth in demand. In addition to general public parking there will be a need for parking for a new city hall and likely employee parking for others, such as Pinellas County.

SCOPE: During the proposed Clearwater Marine Aquarium proposal for the city hall property, staff completed a review of potential sites for another structured parking facility in downtown. The preferred location that was identified in that process was the PSTA Park Street Terminal property and the adjacent surface parking lot owned by Pinellas County on the northeast corner of Pierce Street and Fort Harrison Avenue. If the location is secured to construct a combined city hall with structured parking, the project might also provide rental or retail space.

Should the Imagine Clearwater Master Plan Phase I move forward as recommended, it is possible the demand for additional downtown parking may precede start of the Penny IV levy (if approved by voters) and may dictate an advanced schedule. If that occurs, it is possible that construction of a new city hall might also need to be advanced or separated from the parking project.

PRELIMINARY ESTIMATE: \$10,500,000

STRATEGIC DIRECTION: This project supports the City’s mission “to facilitate development of the economy” through the following objectives:



- **Diversify the Economic Base**
 - Develop Downtown and US 19



- **Increase Economic Opportunity**
 - Maintain a business friendly environment

Sand Key Bridge Replacement Fund

BACKGROUND: The Sand Key Bridge was built in 1995, with an expected lifespan of 50 years, city staff anticipates full replacement will be necessary in 2045. The current replacement value of the bridge is \$41,400,000. Assuming 3% cost increases annually, the approximate cost of replacing the bridge in 2045 will be \$95,000,000.

SCOPE: A set-aside of \$3,000,000 annually will accumulate to approximately \$87,000,000 over 29 years.

PRELIMINARY ESTIMATE: \$30,000,000 (Penny for Pinellas - fiscal years 20-30)

STRATEGIC DIRECTION: This project supports the City's mission "to provide cost effective municipal services and infrastructure" through the following objectives:



- **Quality**
 - Proactively maintain and reinvest in our infrastructure