



Clearwater Utilities - Miscellaneous Fees

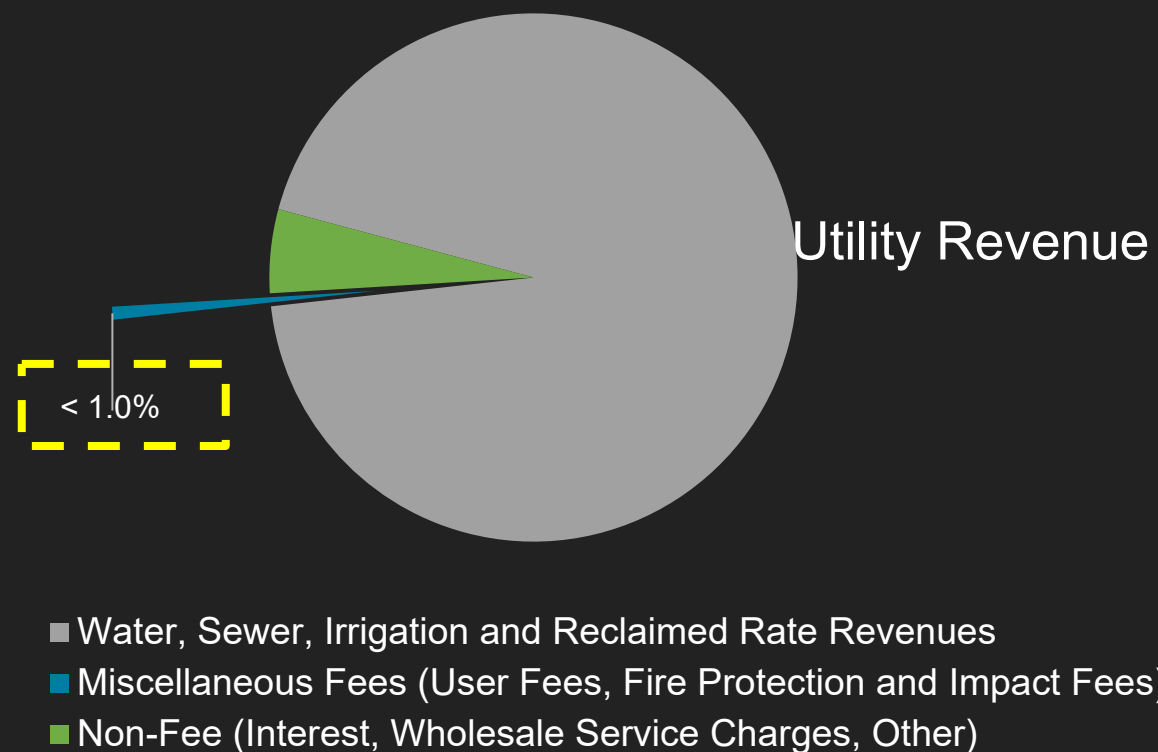
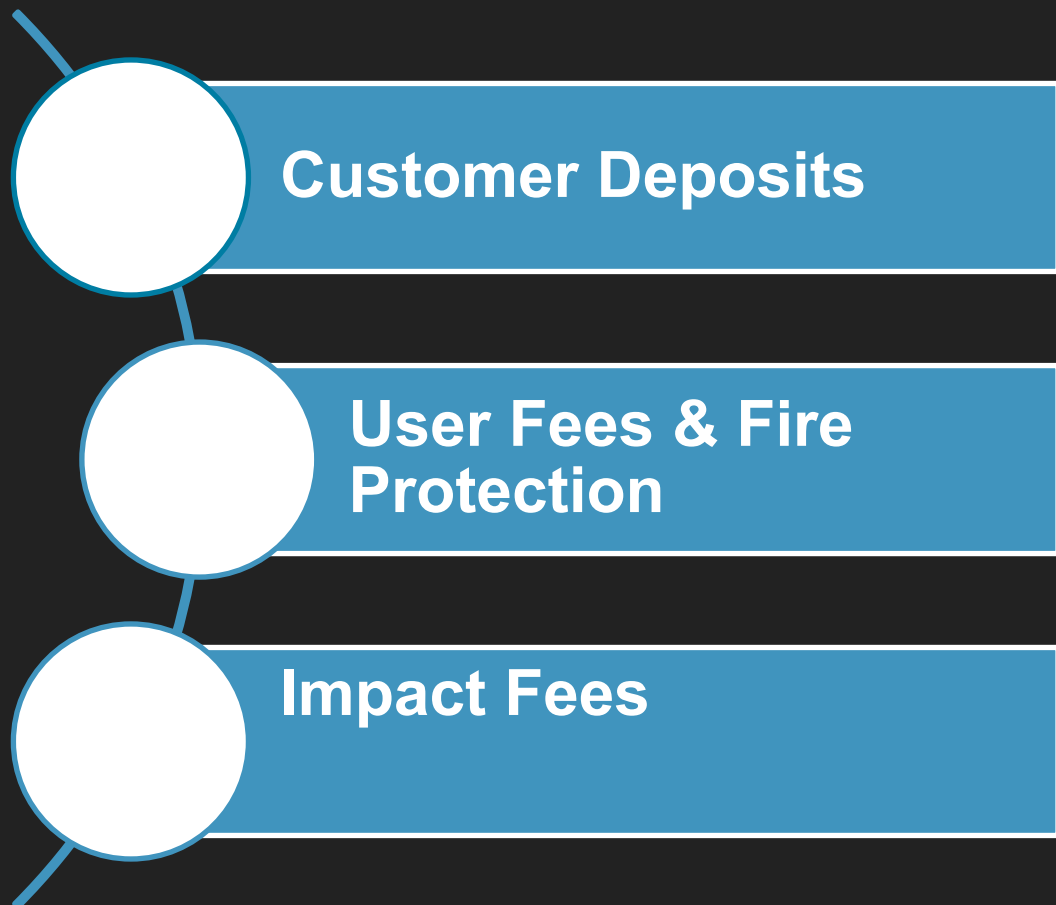
August 23, 2023



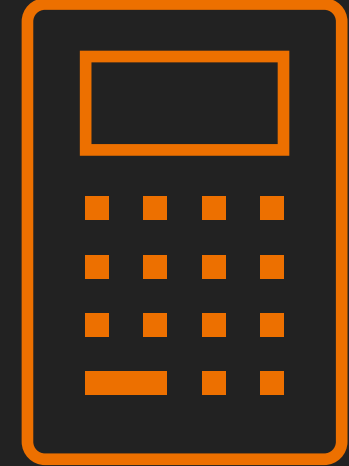


Miscellaneous Fees

- Recover cost of services directly from the beneficiary
- Haven't been updated in several years



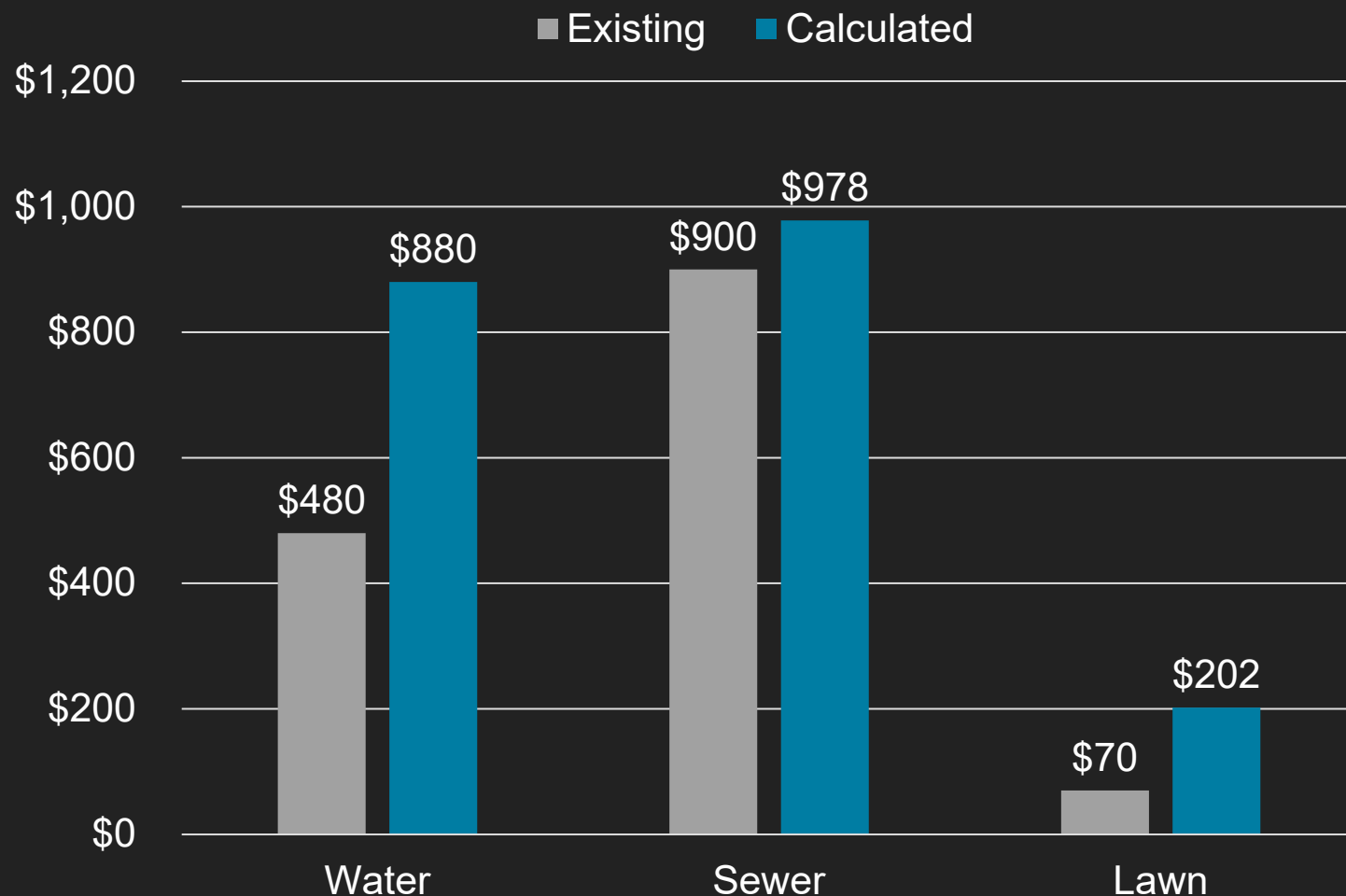
1. Perform interviews with staff to identify activities and costs
2. Populate in Stantec's cost computation template



$$\left[\begin{array}{l} \text{Hours Spent} \\ \text{(i.e., Customer Service,} \\ \text{Field Services, Technical} \\ \text{Services)} \end{array} \right] \times \begin{array}{l} \text{Costs per Hour} \\ \text{(Labor, vehicles \&} \\ \text{equipment)} \end{array} + \begin{array}{l} \text{Unit} \\ \text{Costs} \\ \text{(Materials)} \end{array} = \text{Cost of Service}$$



Results¹



Findings and Considerations:

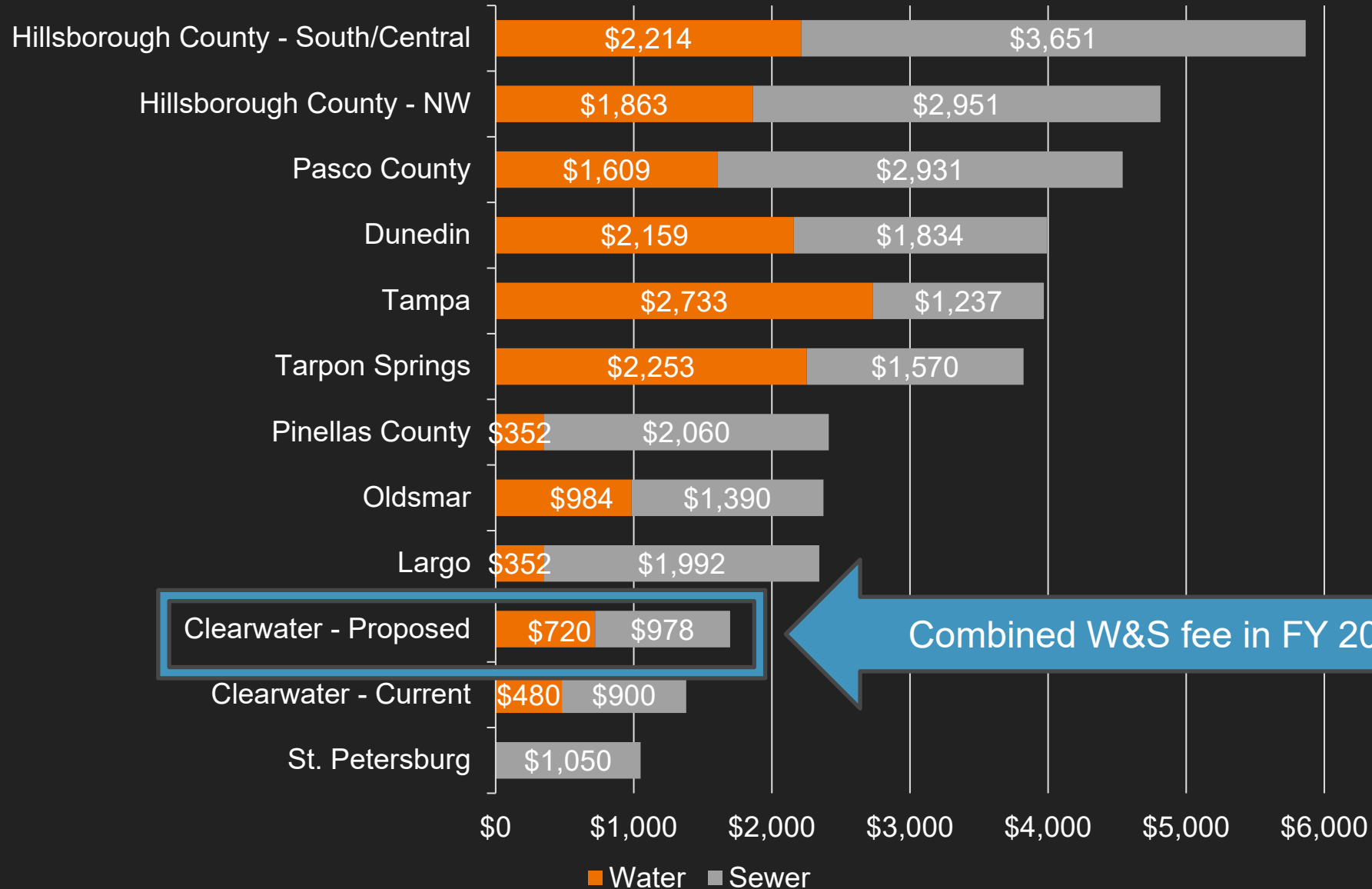
- Current fees not aligned with cost = supports increases
- Use of Funds: can be used for growth/expansion related capital projects

¹ Reflects calculated results prior to limitations imposed by Florida Impact Fee Act.



Benchmarking: FY 23 Local Combined Impact Fees

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Notes:

St. Petersburg = \$350 sewer per water closet; assumes 3.

Largo = water service provided by Pinellas County.

Tampa = as shown includes CIAC charges

Clearwater = does not include lawn fee for comparison purposes

Combined W&S fee in FY 2027



Conclusions

- Fees have not been recently updated
- Fees should be updated and added to reflect current costs, practices, and policies
- Benefits: increased equity and minimizes rate increases

Recommendations

- Regularly review miscellaneous fees to ensure appropriate cost recovery



Discussion